



Approval Authority Meeting

Thursday, September 14, 2023

10:00 A.M

Alameda County Sheriff's Office
4985 Broder Blvd., Dublin, CA 94568
OES Assembly Room

Agenda

1. CALL TO ORDER ROLL CALL

UASI Chair	Mary Ellen Carroll, City and County of San Francisco
UASI Vice-Chair	Rich Lucia, County of Alameda
Member	Erica Arteseros, City and County of San Francisco
Member	Jessica Feil, City of Oakland
Member	Raymond Riordan, City of San Jose
Member	Dana Reed, County of Santa Clara
Member	Mike Casten, County of Contra Costa
Member	Steven Torrence, County of Marin
Member	Kelsey Scanlon, County of Monterey
Member	Chris Hsiung, County of San Mateo
Member	Jeff DuVall, County of Sonoma
General Manager	Craig Dziedzic

2. APPROVAL OF THE MINUTES (Discussion, Possible Action)

Discussion and possible action to approve the draft minutes from the June 8, 2023 regular meeting or take any other action related to the matter.

(Document for this item includes draft minutes from June 8, 2023.) 5 mins

3. GENERAL MANAGER'S REPORT (Discussion, Possible Action)

General Manager Craig Dziedzic will present his report:

- a. Grant Status Update (Discussion)
- b. Management Team Update (Discussion)
- c. Management Team Tracking Tool and Future Agenda Items (Discussion)

(Documents for this item are a report and an appendix from Craig Dziedzic.) 5 mins

4. GRANT FUNDED PROGRAM UPDATES (Discussion, Possible Action)

Regional Grants Manager, Molly Giesen-Fields, will introduce program leads to provide an update on the following regional programs. *(Document for this item is a report) 25 mins*

a. SAN FRANCISCO BAY AREA SECURING THE CITIES (SFBA STC) GRANT PROGRAM

Interim STC Program Manager Matt Devine will present an update on SFBA STC Program. *(Documents for this item are a report and an appendix.) 5 mins*

b. EMERGENT THREATS / SOFT TARGETS and CROWDED PLACES NATIONAL PRIORITY AREAS

STC/CBRNE Regional Project Manager Matt Devine will present an update on UASI-funded projects related to the National Priority Areas of Addressing Emergent Threats and Enhancing the Protections of Soft Targets / Crowded Places. *(Documents for this item are a report and an appendix.) 5 mins.*

c. REGIONAL CATASTROPHIC PREPAREDNESS GRANT PROGRAM (RCPGP)

RCPGP Project Manager Christophe Arnold will present an update on the RCPGP funded activities. *(Documents for this item are a report and an appendix.) 5 mins*

d. COMMUNITY PREPAREDNESS and RESILIENCE NATIONAL PRIORITY AREA

Community Preparedness Analyst Meredith Terrell will present an update on UASI-funded projects related to the National Priority Area of Community Preparedness and Resilience. *(Documents for this item are a report and an appendix.) 5 mins*

e. CYBERSECURITY NATIONAL PRIORITY AREA

Communications and Technologies Regional Project Manager Mikyung Kim-Molina will present an update on UASI-funded projects related to the National Priority Area of Cybersecurity. *(Documents for this item are two reports and an appendix.) 5 mins*

5. NCRIC THREAT BRIEFING – CYBERSECURITY and INTELLIGENCE & INFORMATION SHARING (Discussion, Possible Action)

NCRIC Assistant Deputy Director Brian Rodriguez and Lead Analyst Alison Yakabe will present the NCRIC Threat Briefing. *(Documents for this item are a report and an appendix.) 10 mins*

6. FY21 UASI SPENDING REPORT (Discussion, Possible Action)

Grants Accountant Natalie Jew will present an update on the FY21 UASI Spending Report. *(Document for this item is a report.) 5 mins*

7. ANNOUNCEMENTS - GOOD OF THE ORDER

8. GENERAL PUBLIC COMMENT

Members of the public may address the Approval Authority for up to three minutes on items within the jurisdiction of the Bay Area UASI Approval Authority.

9. ADJOURNMENT

If any materials related to an item on this agenda have been distributed to the Approval Authority members after distribution of the agenda packet, those materials are available for public inspection at the Bay Area UASI Management Office located at 1663 Mission Street, Suite 320, San Francisco, CA, 94102 during normal office hours: 8:00 a.m. - 5:00 p.m.

Public Participation:

It is the policy of the Approval Authority to encourage and permit public participation and comment on matters within the Approval Authority's jurisdiction, as follows.

- *Public Comment on Agenda Items.* The Approval Authority will take public comment on each item on the agenda. The Approval Authority will take public comment on an action item before the Approval Authority takes any action on that item. Persons addressing the Approval Authority on an agenda item shall confine their remarks to that particular agenda item. For each agenda item, each member of the public may address the Approval Authority once, for up to three minutes. The Chair may limit the public comment on an agenda item to less than three minutes per speaker, based on the nature of the agenda item, the number of anticipated speakers for that item, and the number and anticipated duration of other agenda items.
- *General Public Comment.* The Approval Authority shall include general public comment as an agenda item at each meeting of the Approval Authority. During general public comment, each member of the public may address the Approval Authority on matters within the Approval Authority's jurisdiction. Issues discussed during general public comment must not appear elsewhere on the agenda for that meeting. Each member of the public may address the Approval Authority once during general public comment, for up to three minutes. The Chair may limit the total general public comment to 30 minutes and may limit the time allocated to each speaker depending on the number of speakers during general public comment and the number and anticipated duration of agenda items.
- *Speaker Identification.* Individuals making public comment may be requested, but not required, to identify themselves and whom they represent.
- *Designated Public Comment Area.* Members of the public wishing to address the Approval Authority must speak from the public comment area.
- *Comment, Not Debate.* During public comment, speakers shall address their remarks to the Approval Authority as a whole and not to individual Approval Authority representatives, the General Manager or Management Team members, or the audience. Approval Authority Representatives and other persons are not required to respond to questions from a speaker. Approval Authority Representatives shall not enter into debate or discussion with speakers during public comment, although Approval Authority Representatives may question speakers to obtain clarification. Approval Authority Representatives may ask the General Manager to investigate an issue raised during public comment and later report to the Approval Authority. The lack of a response by the Approval Authority to public comment does not necessarily constitute agreement with or support of comments made during public comment.

- *Speaker Conduct.* The Approval Authority will not tolerate disruptive conduct by individuals making public comment. Speakers who use profanity or engage in yelling, screaming, or other disruptive behavior will be directed to cease that conduct and may be asked to leave the meeting room.

Disability Access

The Bay Area UASI Approval Authority will hold its meeting at the Alameda County Sheriff's Office, located at 4985 Broader Blvd., Dublin, CA 94568. In compliance with the Americans with Disabilities Act, those requiring accommodations for this meeting should notify the UASI Senior Management Assistant, Vivina Santos at (628)231-0162, at least 24 hours prior to the meeting.



Bay Area UASI
Approval Authority Meeting
Thursday, June 8, 2023
10:00 AM

REGULAR MEETING MINUTES

1. ROLL CALL

Approval Authority Interim Alternate Dennis Houghtelling called the meeting to order at 10:05 AM. General Manager Craig Dziedzic subsequently took the roll. Members Erica Arteseros, Jessica Feil, Raymond Riordan and new members Steven Torrence, Kelsey Scanlon, Chris Hsiung were present. Approval Authority Chair Mary Ellen Carroll, Rich Lucia, Dana Reed, and Jeff DuVall were absent, but alternates Darrell Ray, and Sam Wallis were present, respectively. Member Mike Casten was absent and so was the alternate, Eric McQuoid.

General Manager Dziedzic declared a quorum.

2. APPROVAL OF THE MINUTES

Acting Chair Houghtelling asked for any comments or questions concerning the minutes from the June 8, 2023 meeting. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:00:46)

Member Riordan commented that Chris Hsiung's last name was misspelled on his name plate. Name will be corrected. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 0:01:00)

Seeing no more comments, Acting Chair Houghtelling asked for public comment. There was one comment from the public.

Acting Chair Houghtelling then requested a motion to approve the minutes.

Motion: Approve the minutes from the June 08, 2023 Approval Authority Meeting.

Moved: Member Arteseros **Seconded:** Member Feil

Vote: The motion passed unanimously approved.

3. GENERAL MANAGER'S REPORT

General Manager Craig Dziedzic provided updates on the status of the 2023 UASI Notice of Funding Opportunity, UASI annual report, and Tracking Tool. General Manager Dziedzic also presented the Organization Chart, Annual Work Plans, and FY23-24 Management Team Budget for approval. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:04:24)

The General Manager also introduced restructuring the Approval Authority Meeting schedule for 2024 by reducing the number of annual meetings from five to four meetings (March, June, September, and November).

Acting Chair Houghtelling asked for Member comments.

Member Arteseros commented that she supports the restructuring of the meeting schedule to be more effective. Member Riordan concurred. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:17:40)

Seeing no more comments, Acting Chair Houghtelling asked for public comment. There was one comment from the public.

Acting Chair Houghtelling then requested to approve the Organization Chart, Annual Work Plans, and FY23-24 Management Team Budget.

Motion: Approve the Organization Chart, Annual Work Plans, and FY23-24 Management Team Budget.

Moved: Member Riordan **Seconded:** Member Chris Hsiung

Vote: The motion passed unanimously approved.

Acting Chair Houghtelling circled back to the missed introduction of one of the UASI Management Team members. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:20:55)

4. BAY AREA UASI WORK GROUP ANNUAL PLAN UPDATE

Regional Program Manager Janell Myhre presented an update on the UASI Work Group Annual Plans for the 2023 calendar year. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:22:10)

Acting Chair Houghtelling asked for Member comments.

Member Feil commented that she appreciates easy access to meetings, and asked if work group meetings can be recorded so that those who were unable to attend could watch them.

Member Riordan also asked if work group meeting notes can be posted and available.

BATEP Regional Project Manager Corinne Bartshire responded that they record meetings but those recordings are not posted and not publicly available for view and comments. However, the

recorded meetings are available to members involved in the projects and notes are archived as well. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:23:45)

Seeing no more comments, Acting Chair Houghtelling asked for public comments of which there were none.

5. NATIONAL PRIORITY PROJECTS UPDATE

Regional Program Manager Janell Myhre presented an update on the FY20, FY21, FY22 and FY23 National Priority Projects. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:25:45)

Acting Chair Houghtelling asked for Member comments of which there were none, he asked for public comments. There was one comment from the public.

6. FY 24-25 PROJECT PROPOSAL GUIDANCE

Regional Grants Manager Molly Giesen-Fields presented the FY24-25 proposal guidance and highlighted information relevant to potential applicants, including grant criteria, submission process, rules and responsibilities, spending guidelines, and timeline. The portal to apply for FY24-25 funding will open on September 15, 2023 for three weeks. Approval Authority members may review proposals on November 8, 2023. Hub meetings will take place in January 2024, with the final approval of projects in March 2024. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:34:18)

Acting Chair Houghtelling asked for Member comments. Member Riordan commented that the two-year grant cycle helps administratively. He also expressed his appreciation for the UASI's flexibility with projects changes due price fluctuations due to inflation). (Reference audio here: http://www.bayareauasi.com/sites/default/files/resources/approval_2023_june_featured_audio.mp3 at 38:35)

Seeing no more comments, Acting Chair Houghtelling asked for public comments. There was one comment from the public.

Motion: Approve the FY 24-25 Project Proposal Guidance

Moved: Member Torrence **Seconded:** Member Scanlon

Vote: The motion passed unanimously approved.

7. WEBSITE IMPROVEMENT PROJECT UPDATE

BATEP Regional Project Manager Corinne Bartshire provided an update on the Website Improvement Project. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:42:12)

Acting Chair Houghtelling asked for Member comments. There were comments and questions from three members. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 00:51:39)

Member Riordan asked if, on the private side, there will be access to meeting notes and document library system where there will be an easy search for documents.

Member Feil also asked if there will be a public document system that is maintained on an ongoing basis.

Member Torrence inquired about whether the new software is cyber-based if there will be redundancy and reliability built into the system.

Questions were answered by Corinne Bartshire and Chris Najera from Opsclinic.com.

Seeing no more comments, Acting Chair Houghtelling asked for public comments. There was one comment from the public.

Motion: Approve the Website Improvement Project

Moved: Member Arteseros

Seconded: Member Feil

Vote: The motion passed unanimously approved.

8. NCRIC THREAT BRIEFING

Director of the NCRIC Mike Sena provided updates on the Special Event Assessment Rating (SEAR) and Suspicious Activity Reports (SARS). (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 1:00:36)

Acting Chair Houghtelling asked for Member comments.

There were questions about how the Bay Area is preparing for upcoming big events such as the World Cup, Superbowl and APEC. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 1:08:02)

Member Scanlon took the opportunity to thank all partners, regional and state in assisting and mobilizing to address threats.

Seeing no more comments, Acting Chair Houghtelling asked for public comments. There was one comment from the public.

9. REALLOCATIONS OF GRANT FUNDS

CFO Tristan Levardo presented on the reallocation of grant funds. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 1:13:34)

Acting Chair Houghtelling asked for Member comments. Seeing none, Acting Chair Houghtelling asked for public comments. There was one comment from the public.

10. ANNOUNCEMENTS – GOOD OF THE ORDER

Acting Chair Houghtelling asked for any announcements.

General Manager Dziedzic announced that Janell Myhre is retiring, and this will be her last Approval Authority Meeting. Acting Chair Houghtelling congratulated and thanked Janell for her service and wished her well. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 1:16:21)

Member Riordan asked if it is possible to rotate Approval Authority Meetings in different jurisdictions. He announced that San Jose's new EOC will be opening soon and invited the Approval Authority to visit and/or hold meetings and trainings there. (Reference audio here: [June UASI Approval Authority Meeting Audio](#) at 1:18:30)

11. GENERAL PUBLIC COMMENT

Acting Chair Houghtelling opened the floor for public comments. There was one comment from the public.

12. ADJOURNMENT

The meeting was adjourned at 11:29 AM.



To: Bay Area UASI Approval Authority
From: Craig Dziedzic, General Manager
Date: September 14, 2023
Re: Item 03: General Manager's Report

Action or Discussion Items:

- (a) Update on Submitted Grant Applications (Discussion)
- (b) Management Team Update (Discussion)
- (c) Management Team Tracking Tool and Future Agenda Items (Discussion)

Discussion:

(A) UASI Grant Update (Discussion)

The 2023 National Homeland Security conference was held in Chicago July 24 – 26, 2023. The UASI Management Team presented four presentations during the week of the conference, which involved the subject matter areas of cybersecurity, winter storms, and the Securing the Cities grant program. The presentation involving the Bay Area winter storms received the best in show category. The 2024 National Homeland Security conference will occur in Miami August 19-24, 2024.

We are expecting to receive the same level of funding for FY 2024 UASI in the amount of \$615 million. The release of the FY 2024 UASI Notice of Funding Opportunity (NOFO) will depend upon when Congress passes the 2024 Appropriations Act.

The UASI FY24-FY25 project proposal process will occur after the Approval Authority meeting.

Molly Giesen-Fields will be reaching out soon to confirm who the Hub Voting Members will be for FY24-25.

(B) Management Team Update (Discussion)

The Management Team is working with the San Francisco Department of Human Resources to fill the position of UASI Risk Management & Public Information and Sharing Project Manager

position. The job announcement has been released and we plan to schedule interviews the latter part of September.

Regarding the Securing the Cities (STC) grant program, Dave Rocha who served as the STC Regional Program Manager resigned to seek another job opportunity. Matt Devine who is the STC/CBRNE Project Manager will be serving as the STC Interim Program Manager as well until we can fill the position later this year. William Kahan who served as the STC Emergency Services Coordinator has accepted a promotive opportunity with the San Francisco Department of Emergency Management (DEM). We plan to fill this position later this year.

(C) Management Team Tracking Tool and Future Agenda Items (Discussion)

Attached as Appendix C is the Management Team Tracking Tool. Members may submit future agenda items to the General Manager.

	Agenda Item	Presenter	Meeting Date
1.	General Manager's Report a. Election of UASI Officers b. Approval Authority Meeting Calendar c. Management Team Tracking Tool and Future Agenda Items	Craig Dziedzic	11/09/23
2.	Risk Management Program – Program Update a. THIRA/SPR Approval; Hub Funding Allocation / Risk Formula Application	Amy Ramirez	11/09/23
3.	Grant Funded Program Updates a. Targeted Violence Terrorism Prevention Program (TVTP) b. Domestic Violent Extremism (DVE) National Priority Area	Mikyung Kim-Molina	11/09/23
4.	Threat Briefings Northern California Regional Intelligence Center (NCRIC) - Domestic Violent Extremism (DVE)	Mike Sena	11/09/23
5.	UASI Financial Reports	Tristan Levardo	11/09/23
6.	General Manager's Report Election of UASI officers, Approval Authority Meeting Calendar, a) Grant Status Update b) Management Team Tracking Tool and Future Agenda Items	Craig Dziedzic	03/14/24
7.	Risk Management Program Kick Off	Program Staff	03/14/24
8.	FY24 National Priority Area Projects Update	Molly Giesen-Fields	03/14/24
9.	FY24-25 Hub Project Prioritization Approval	Molly Giesen-Fields	03/14/24
10.	Sustainment Program Annual Reports a) Northern California Regional Intelligence Center (NCRIC) b) Bay Area Training and Exercise Program (BATEP)	Mike Sena Corinne Bartshire	03/14/24
11.	UASI Financial Report	Tristan Levardo	03/14/24

Recurring Agenda Items				
	Agenda Item	Presenter	Date	Deliverable/ Comments
1	General Manager's Report	Craig Dziedzic	June September	Bay Area UASI Annual Report; Annual Budget, Organizational Chart, Work Plans Grants update, Staffing update, Management Team Tracking Tool and Future Agenda Items
2	Risk Management Program	Program Staff	June November	Program Update THIRA/SPR Approval; Hub Funding Allocation/ Risk Formula Application
3	Sustainment Program Annual Reports a) Northern California Regional Intelligence Center (NCRIC) b) Bay Area Training & Exercise Program (BATEP)	Mike Sena Corinne Bartshire	March	a) Intelligence and Information Sharing National Priority Areas (NPA) b) Sustainment Programs & NPA
4	Grant Funded Programs Update a) Securing the Cities SF Bay Area (SFBA STC) and Emergent Threats, Soft Targets b) Regional Catastrophic Preparedness Grant Program (RCPGP) and Community Preparedness & Resilience c) Cybersecurity d) Targeted Violence Terrorism Prevention Program (TVTP) and Domestic Violent Extremism	Matt Devine Christophe Arnold Meredith Terrell Mikyung Kim-Molina	September November	Grant Program and National Priority Areas (NPA) September: a) STC SFBA and Emergent Threats, Soft Targets b) RCPGP and Community Preparedness & Resilience c) Cybersecurity November: d) TVTP and Domestic Violent Extremism (DVE)
5	Threat Briefings Northern California Regional Intelligence Center (NCRIC)	Mike Sena	June September November March	▪ Special Event Assessment Rating (SEAR) and Suspicious Activity Reports (SARS) ▪ International and Domestic Terrorism ▪ Crime Gun Intelligence and Domestic Violent Extremism ▪ Cyber Security ▪ Regional Information Sharing Systems ▪ Elections Security ▪ Emergent Threats
6	UASI Financial Reports	Tristan Levardo	June September November March	Jun: Reallocation of Grant Funds Sep: FY22 UASI Spending Report Nov: Reallocation of Grant Funds and FY22 UASI Spending Report Mar: Travel Expenditures



To: Bay Area UASI Approval Authority

From: Molly Giesen-Fields, Regional Grants Manager

Date: September 14, 2023

Re: Item 04: Grant Funded Program Updates

Staff Recommendation:

None

Action or Discussion Item:

Discussion only

Discussion:

The leads for the Bay Area UASI programs listed below will provide an update on program activities and accomplishments:

- a) San Francisco Bay Area Securing the Cities (STC) Grant Program – Matt Devine, Interim STC Program Manager
- b) Emergent Threats / Soft Targets and Crowded Places National Priority Areas – Matt Devine, STC/CBRNE Project Manager
- c) Regional Catastrophic Preparedness Grant Program (RCPGP) – Christophe Arnold, RCPG Project Manager
- d) Community Preparedness and Resilience UASI National Priority Project – Meredith Terrell, Community Preparedness Analyst
- e) Cybersecurity UASI National Priority Project – Mikyung Kim-Molina, Communications and Technologies Regional Project Manager

Please find associated presentations and reports for each of the program updates in Appendices A – E attached to this item.



*Approval Authority Meeting
September 14, 2023
Item 4a*



SF Bay Area Securing the Cities

Performance Period: 2020-2030

Award Amount: \$8,115,800

Award Spent: \$4,595,877

✓ **Senior Executives Meeting in Washington DC**

✓ **Homeland Security Conference in Chicago**
“Leveraging Left and Right of Boom Grant Streams”

Equipment	Status	
	Received	Distributed
PRD: STE TA600	1117	465
RIID: FLIR identiFINDER R400	54	26
BRD: STE RadPack Max	21	
Mobile: <i>pending</i>		
Marine: <i>pending</i>		

Upcoming Training:

Maritime PRND PER-350 completed on August 30th

PRNDS class in San Francisco (SFO) on October 10th

PRNDS class in Fresno County (tentative) in October

PRNDS class in Washoe County on November 6th

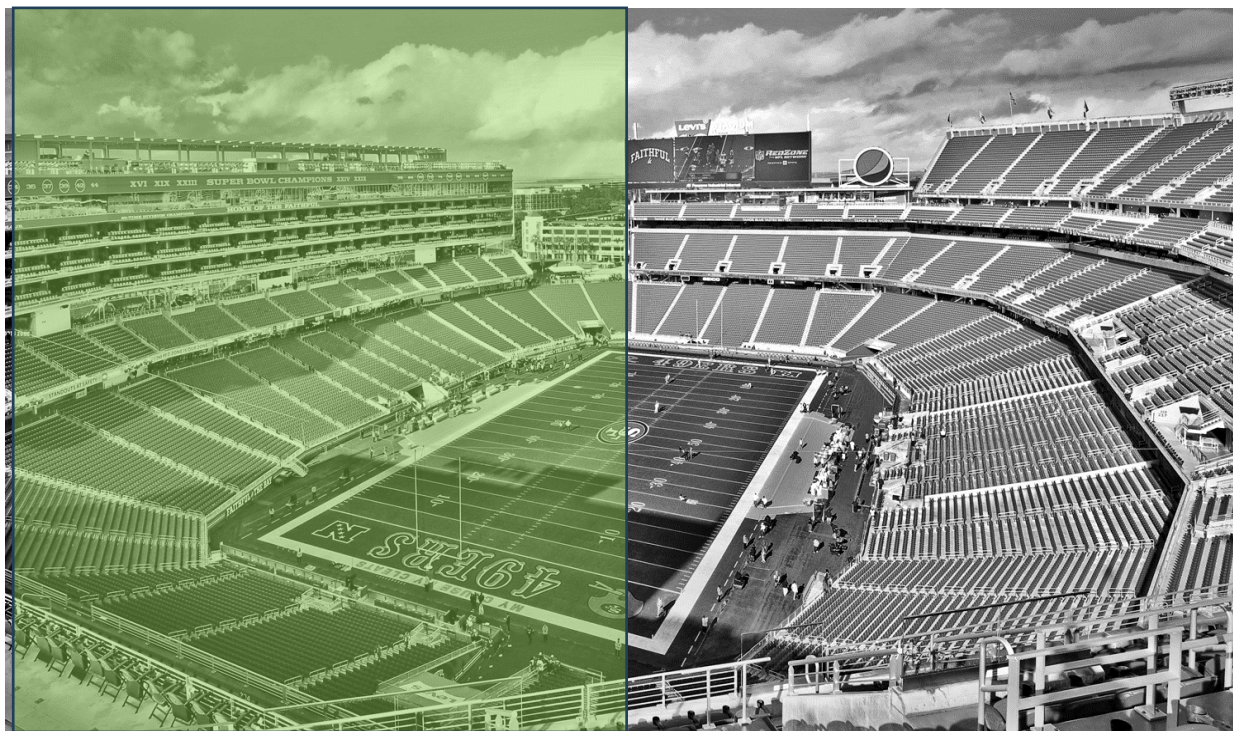


SF Bay Area Securing the Cities

Full Scale Exercise-Spring 2024

“Left of Boom”

Preventative Radiological Nuclear Detection





SF Bay Area Securing the Cities

Program Goals

✓ Training/Outreach/Expansion



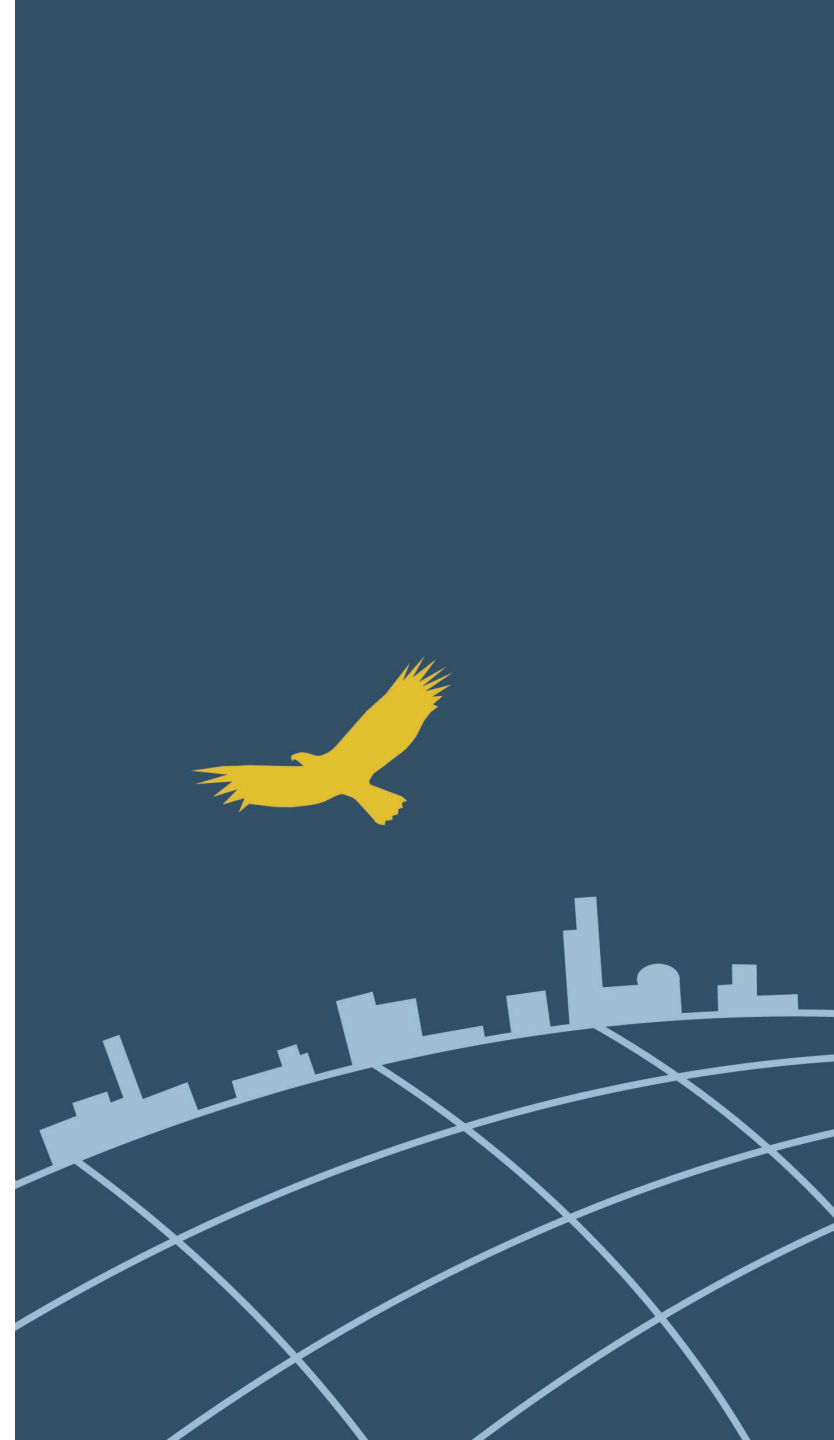
✓ Self-sufficiency



For questions contact:

Matt Devine
Interim STC Program Manager
Matthew.devine@sfgov.org
415.264.0125

Thank you.





To: Bay Area UASI Approval Authority

From: Matt Devine, Interim Securing the Cities Program Manager

Date: September 14, 2023

Re: Item 4a: Grant Funded Program Updates – SF Bay Area Securing the Cities

Staff Recommendation:

Information only

Action or Discussion Item:

Discussion only

Summary

The SF Bay Area Securing the Cities Program has been funded by several STC grants.

Securing the Cities (STC)	
Grant Year:	19,20,21,22,23
Performance Period:	3/4/20-10/30/29
Amount Awarded:	\$8,115,800
Amount Expended to Date:	\$4,595,877
Current Balance:	\$3,519,923
Project Accomplishments: • The General Manager and myself attended STC Senior Executive Meeting in Washington D.C. to receive threat briefings, collaborate with partner agencies, understand best practices and develop capabilities. • Presented at the National Homeland Security Conference in Chicago on “Leveraging Left and Right of Boom Grant Streams.” • Delivered Maritime PRND PER-350 to maritime public safety partners. • Scheduled PRNDS in San Francisco and Washoe County. • Continuing to take delivery of STE RadPak Max backpacks to be distributed to Principal Partner agencies. • Continuing to develop draft modifications to PMO documents based upon Semi-Annual STC meeting information and Tabletop AAR. • Conducted concepts and operations meeting for spring 2024 full scale exercise in Santa Clara County at Levi Stadium. • Maintain outreach efforts to partner jurisdictions and equipment support. • Pursuing certification and CWMD compliant policies towards a mission capable self-sufficient program.	



To: Bay Area UASI Approval Authority

From: Matt Devine, STC/CBRNE Project Manager

Date: September 14, 2023

**Re: Item 4b: Grant Funded Program Updates – UASI National Priority Areas
Emergent Threats/Soft Targets and Crowded Places**

Staff Recommendation:

None

Action or Discussion Item:

Discussion only

Background

In the FY20 Notice of Funding Opportunity, FEMA established National Priority Areas (NPA) with required funding amounts. All NPA projects must have a regional approach, be cost effective, and align with the Bay Area THIRA/SPR. Each year FEMA uses these requirements to conduct an Evaluation Effectiveness Review (EER) to approve the release of NPA funds. The UASI Management Team uses input from the THIRA/SPR to support identification of National Priority Area projects (NPP) and works closely with Bay Area Subject Matter Experts and stakeholders to draft NPP details. Outreach to FEMA Technical Assistance representatives is conducted to review Bay Area NPP alignment with EER goals.

Discussion

During NPP development and execution, stakeholder engagement is conducted as early as possible and throughout all phases of the project to ensure effective project outcomes. The National Priority Projects in Tables 1 – 7 are identified under the Emergent Threats, and Soft Targets and Crowded Places National Priority Areas. These projects are coordinated with the Chemical Biological Radiological Nuclear Explosive (CBRNE) Sub Committee members and status is reported quarterly to the Securing the Cities San Francisco Bay Area Principal Partners.

Table 1 – FY20 Hospital Hazardous Materials Decontamination

Amount Awarded	\$1,550,625	Performance Period	Nov 1, 2020- Dec 31, 2023
Amount Expended	\$ 299,231	Amount Remaining	\$ 1,251,394
Through planning, equipment, training and drills this project augments local decontamination capabilities and supports operational coordination among medical facilities. Regional equipment procurement builds and enhances critical equipment caches. The following are notable project accomplishments: • Coordinates and shares hospital response plans • 14 individual decontamination corridors along with 4 two-lane decontamination corridors for 12 hospitals. • training opportunities conducted at participating hospitals for equipment familiarization and remediation.			

Table 2 – FY20 Mobile Vehicle Barrier Trailer Kits

Amount Awarded	\$1,424,391	Performance Period	Nov 1, 2020- Dec 31, 2023
Amount Expended	\$1,424,391	Amount Remaining	\$ 0
Easy to deploy mobile vehicle barriers were identified by Bay Area Law Enforcement Mutual Aid members as Physical Security for elections sites and crowd control during election cycles and other public events. The following are notable project accomplishments: • Procured and delivered 15 trailer kits to Bay Area partner agencies. • Provided coordinated multi-agency training for associated equipment.			

Table 3 – FY20 and FY21 FirstWatch System Expansion

Amount Awarded	FY20	\$ 1,550,625	Performance Period	FY20	Feb 1, 2022 – Dec 31, 2023
	FY21	\$ 1,528,125		FY21	Feb 1, 2022 – Dec 31, 2024
Amount Expended	FY20	\$ 954,311	Amount Remaining	FY20	\$ 596,314
	FY21	\$ 930,285		FY21	\$ 597,841

This project develops information collection and dissemination plans and establishes information sharing agreements among Bay Area Fire, Law, and EMS agencies, including the NCRIC. This project will increase the Bay Area public safety organization's ability to analyze real-time data points and trends that could be precursors to a Weapons of Mass Destruction event. The following are notable project accomplishments:

- Secured data sharing agreements from 10 Bay Area jurisdictions and one agency.
- Facilitated data integration for participating agencies.
- Coordinated reporting integration progress with NCRIC.

Table 4 – FY21 High Yield Explosive Canine Team

Amount Awarded	\$ 875,372	Performance Period	Oct 1, 2022 – Dec 31, 2023
Amount Expended	\$ 90,392	Amount Remaining	\$ 784,980
This project partners with three Bay Area international airports to conduct a needs assessment and produce an implementation strategy addressing gaps in the high yield explosives capability area. Equipment to support objectives identified in High Yield Explosive (HYE) strategies are procured by each airport to address customized needs. The following are notable project accomplishments: • HYE equipment for canines and officers at three Bay Area International Airports. • Airport Mutual Aid Canine Explosive Team Gap and Needs Analysis, Concept of Operations, and Standard Operating Procedures. • Coordinated airport training and drill conducted in Fall 2023 at SFO.			

Table 5 – FY22 CBRNE Equipment, Training, and Exercise

Amount Awarded	\$ 905,848	Performance Period	(est) Oct 1, 2023 - May 30, 2025
Amount Expended	\$ 0	Amount Remaining	\$905,848
This investment will develop regional multi-jurisdiction/multi discipline CBRNE planning guidance, training, and exercising for the 12 Bay Area counties, including a full-scale exercise which follows the Securing the Cities Preventative Radiological Nuclear exercise conduct. This project will validate first responder, public health, environmental health, and hospitals existing capabilities and augment local equipment to address Chem Bio threats. The following are planned project accomplishments: • Full Scale Chem Bio response Exercise at Levi Stadium Spring 2024. • Incident Management Team training courses building response capabilities. • Collaborate with CBRNE Sub Committees to identify and procure Type I HazMat Team equipment needs, closing identified THIRA/SPR gaps.			

Table 6 – FY23 CBRNE Equipment Update

Amount Awarded	\$ 892,260	Performance Period	(est) Oct 2023 - Mar 2025
Amount Expended	\$ 0	Amount Remaining	\$ 892,260
This project continues to build on equipment needs identified during the FY20 HazMat Emergent Threats NPP, BATEP Hazardous Materials Readiness Drills, and the FY21 CBRNE Full-Scale Exercise. This investment will provide first responder agencies with updated equipment from the CalOES/FIRESCOPE standard equipment list required for team "typing". Equipment selections will include bomb suits, portable mass spectrometers, and portable wireless multi-gas detector for area monitoring. This project is under the FEMA EER process and waiting for approval.			

Table 7 – FY23 Mobile Vehicle Barrier Trailer Kits

Amount Awarded	\$ 892,260	Performance Period	(est) Oct 2023 - Mar 2025
Amount Expended	\$ 0	Amount Remaining	\$ 892,260
This project builds on lessons learned from the FY20 Soft Targets and Crowded Places physical security project equipment to include an additional 10-12 Bay Area cities through regional procurement of Mobile Barrier Trailer Kits, including eight rapid deployment mobile barriers, cables, tow bar, and drop deck trailers to serve as a primary security system for entry points, roadways, perimeters, polling sites, and ballot drop off boxes. This project is under the FEMA EER process and waiting for approval.			



Bay Area UASI

National Priority Areas Update

Emergent Threats/
Soft Targets and Crowded Places

Matt Devine STC/CBRNE Project Manager

Approval Authority Meeting

September 14, 2023

Item 4b



FY20 – Vehicle Barriers

Award Amount: \$1,424,391

Spent: \$1,424,391

Project completed

Meridian Rapid Defense Group



Trailer Kit Distribution

2 Alameda
1 Contra Costa
2 Monterey
1 San Benito
3 San Francisco
2 San Mateo
2 Santa Clara
2 Solano



FY20 and FY21 – FirstWatch

Award Amount: \$3,078,750

Spent: \$1,194,155

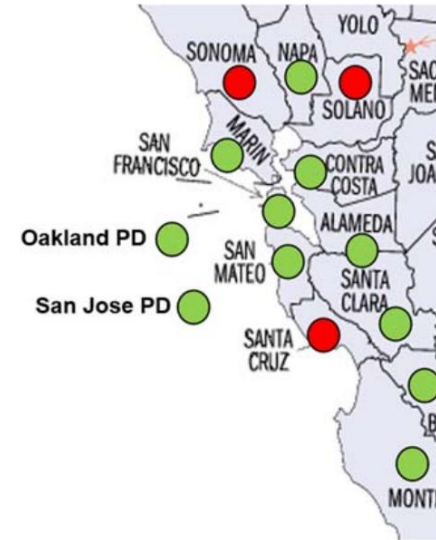
Work in Progress

Regional Data Sharing Project



FIRST WATCH

Invited Bay Area Law Participants



FY20 - Bay Area UASI (5 agencies)

- San Francisco – City & County
- Alameda Co SO & Oakland PD
- Santa Clara Co SO & San Jose PD

FY21 - Bay Area UASI (9 agencies)

- Contra Costa County SO
- Marin County SO
- Monterey County SO
- Napa County SO
- San Benito County SO
- San Mateo County SO
- Santa Cruz County SO
- Solano County SO
- Sonoma County SO

FIRST WATCH



FY20 – Hospital Decontamination

Award Amount: \$1,028,828.32

Spent: \$ 299,231

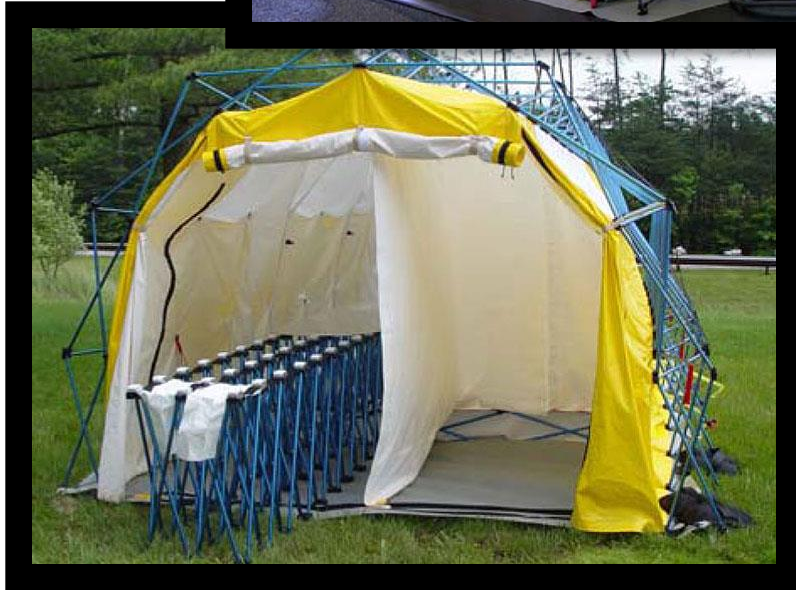
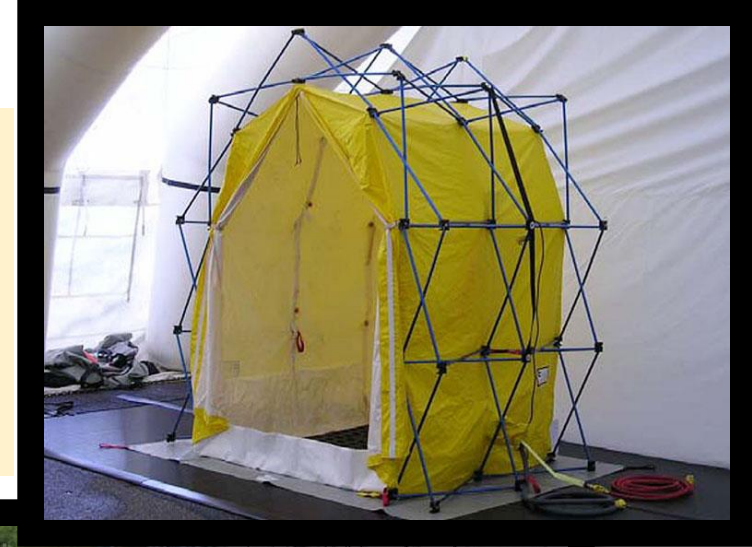
Work in Progress

Equipment

- ✓ 4 two-lane decontamination corridors
- ✓ 14 individual decontamination corridors
- ✓ Accessory equipment

Training (tbd)

- ✓ 10 Bay Area hospitals





FY21 – K9 HYE Detection

Award Amount: \$871,325

Spent: \$90,392

Work in Progress

Equipment

- ✓ CBRNE training, protective equipment/garments, handling and training accessories. Includes transport accessories such as vehicle heat alarms.

Training

- ✓ Series of workshops finalizing K9 EOD Con Ops and SOP's
- ✓ Exercise with canine units from all (3) airports in November 2023



San Francisco
International
Airport

Oakland
International
Airport

San Jose
International
Airport





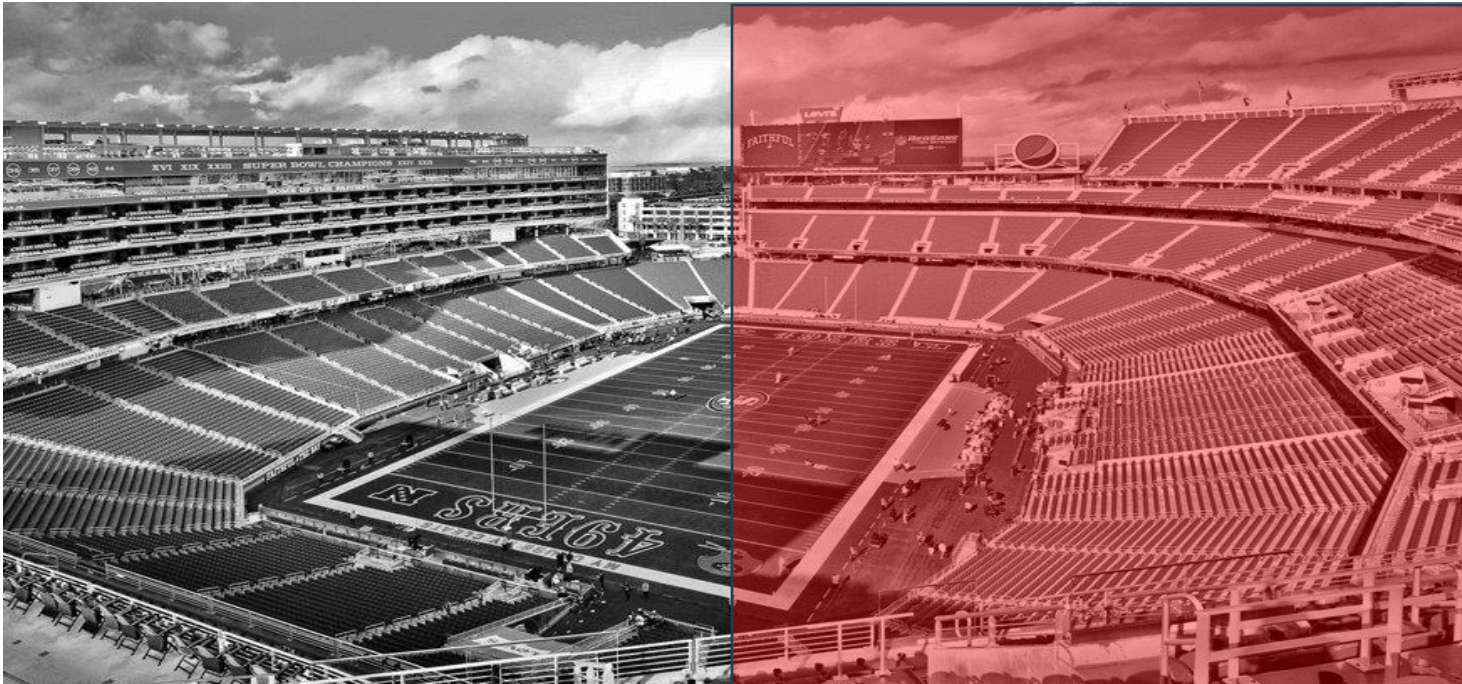
FY22 – CBRNE Equipment, Training, Exercise

Award Amount: \$ 905,848

Exercise design in progress; Contract conduct begins Oct 1, 2023

Full Scale Exercise-Spring 2024

“Right of Boom”
Chemical Biological Explosive



Emergency
Management

Fire Service

Emergency
Medical
Services

Law Enforcement



FY23 – Vehicle Barriers

Award Amount: \$ 892,260
Awaiting FEMA approval

Meridian Rapid Defense Group



Trailer Kit Distribution

Outreach to local
jurisdictions in
progress



FY23 – CBRNE Equipment Update

Award Amount: \$ 892,260

Awaiting FEMA approval

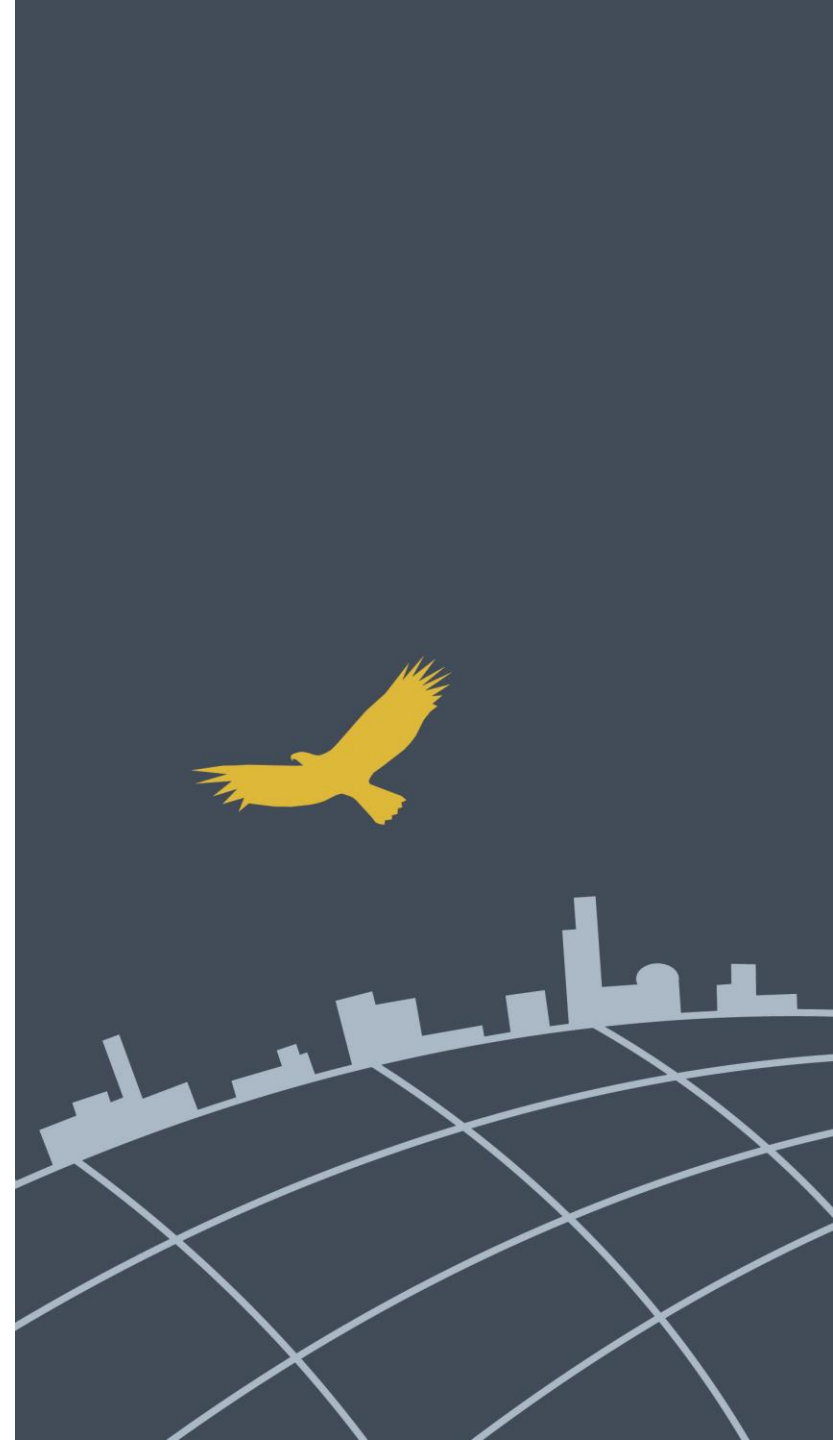
Personal Protective Equipment (PPE) such as:

- Updated HazMat / FIREScope PPE to meet current Incident Management Team (IMT) typing standards
- High Yield Explosive Protective Suits
- Portable Mass Spectrometers
- Wireless multi-gas detectors

For questions contact:

Matt Devine
CBRNE Regional Project Manager
Matthew.devine@sfgov.org
415.264.0125

Thank you.





Bay Area UASI

Regional Catastrophic Preparedness Grant Program (RCPGP) Update

Christophe Arnold, RCPGP Project Manager

*Approval Authority Meeting
September 14, 2023
Item 04c*



FY19 – Commodity Distribution (C-POD) Planning

FY20 – Regional Pandemic Preparedness

RCPGP FY19

Performance Period:

October 2019 – July 2023

Award Amount: \$1,406,550

Project Status:

- All deliverables complete

	Updated C-POD Toolkit -Display C-POD locations -Logistics Plan Templates
	C-POD & Disaster Logistics Trainings Jurisdiction-based C-POD Exercises

RCPGP FY20

Performance Period:

October 2022 – September 2025

Award Amount: \$929,414

Project Status:

- All deliverables complete

	Resource Request Estimates and Allocation Guide
	Long-term Care Facilities Training
	2023 Golden Eagle Exercise

Products and tools are available at:

<https://www.bayareauasi.org/cpod>

<https://www.bayareauasi.org/PandemicPreparednessPlanning>



FY21 – Supply Chain Resilience

Performance Period: September 2021 – August 2023

Award Amount: \$945,818

Recently Completed:



Decision-Making Playbook



Supply Chain Considerations for People with Disabilities Report

Underway:



Supply Chain Resilience TTXs

-5 locally based (Hub) TTXs (March 2024)

-1 Regional TTX (April 2024)

Golden Eagle Exercise

(June 2024)



Seminar summaries, products, and tools are available at:

<https://www.bayareauasi.org/supplychain>



FY22 – Equitable Community Resilience - phase 1

FY23 – Equitable Community Resilience - phase 2

RCPGP FY22

Performance Period:

April 2022 – September 2024

Award Amount: \$1,309,398

RCPGP FY23

Performance Period:

October 2023 – September 2026

Award Amount: TBD

Project Objectives and Components:

- Targeting → Vulnerable / Disadvantaged Communities
- Focus Area → Equity and Climate Change
- Core Capabilities → Community Resilience, Long-term Vulnerability Reduction, Housing

	Local Planning Technical Assistance -Local Roadmaps to Community Resilience -Update / Develop Local Plans
	Regional Planning Technical Assistance -Regional Roadmap Toolkit -Regional Vulnerability Report
	Whole Community Training -CERTs, HUD, Climate Change, Equity, etc.

	Equitable Community Resilience TTXs -5 locally based (Hub) TTXs -1 Regional TTX -1 Golden Eagle Exercise
	Digital Platform -Community Engagement Platform -ArcGIS capabilities / live dashboard

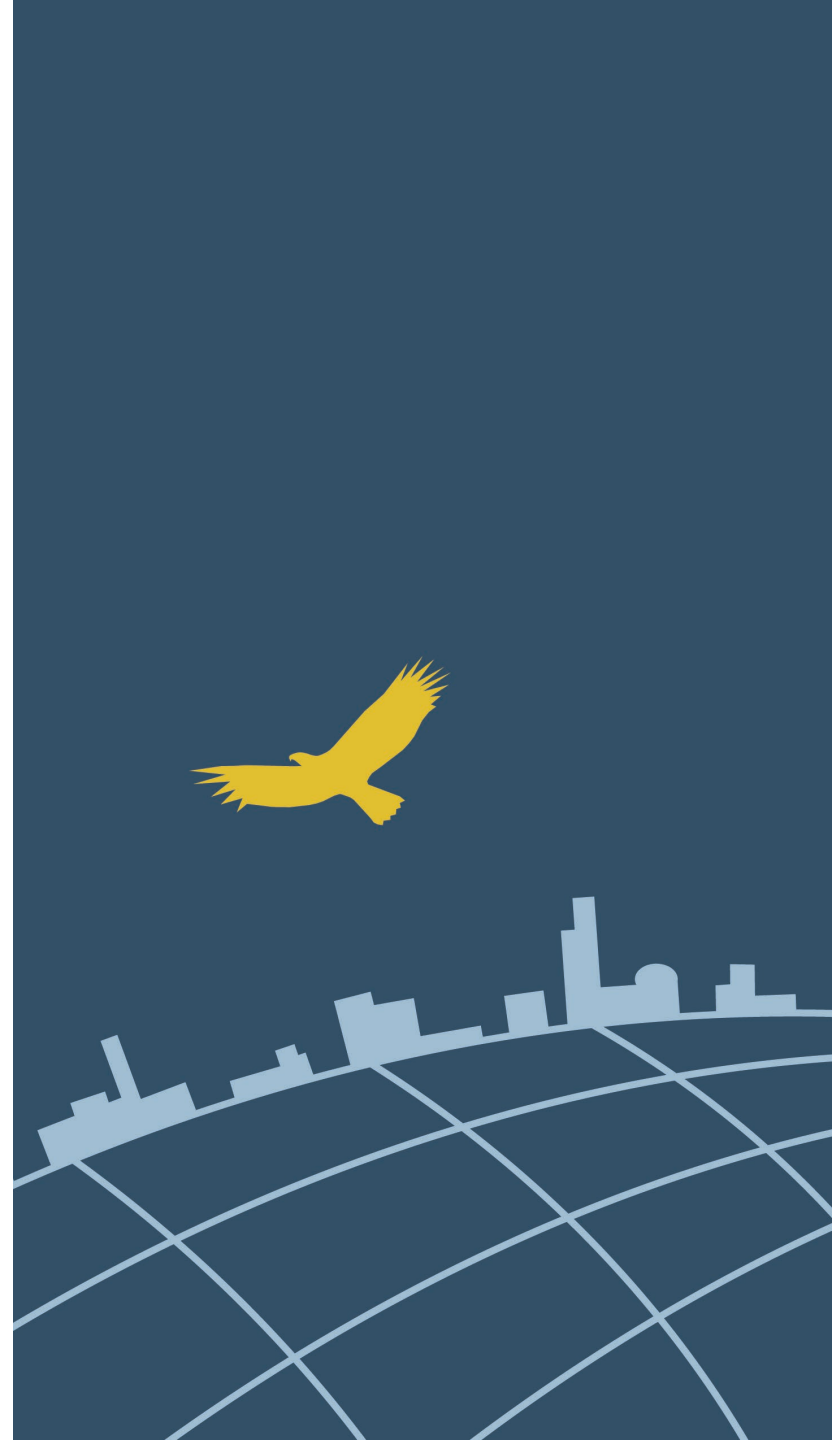
For questions contact:

Christophe Arnold

christophe.arnold@sfgov.org

415-272-6451

Thank you.





To: Bay Area UASI Approval Authority

From: Christophe Arnold, RCPGP Project Manager

Date: September 14, 2023

Re: Item 4c: Grant Funded Program Updates – RCPGP

Staff Recommendation:

Information only

Action or Discussion Item:

Discussion only

Background:

The Bay Area UASI has received funding via the Regional Catastrophic Preparedness Grant Program for the past four years through a competitive application process.

Summary:

The FY19 RCPGP funded project of **Life Sustaining Commodity Distribution Planning** is complete. The final products and tools are available at: <https://www.bayareauasi.org/cpod>. These include downloadable, customizable planning templates to support jurisdictions in developing Commodity Points of Distribution (C-POD) site plans with associated memoranda of understanding (MOUs), writing local C-POD logistics plans, and holding C-POD site plan validation tabletop exercises (TTXs). Additional items include resource estimation calculators, guidance for developing MOUs, and materials from *C-POD Operations and Management* (including a condensed version with video) and *Disaster Logistics for Practitioners* training.

FY19 Spending Status

- Award Amount: \$1,406,550
- Amount Spent: \$1,406,550
- Amount Remaining: \$0

The FY20 RCPGP funded project of Regional Pandemic Preparedness is complete. The final products and tools are available at <https://www.bayareauasi.org/PandemicPreparednessPlanning>. These include a regionwide COVID-19 after action report, a regional pandemic preparedness framework, and an interactive, searchable, online pandemic crisis communications toolkit.

FY20 Spending Status

- Award Amount: \$929,414
- Amount Spent: \$929,414
- Amount Remaining: \$0

The FY21 RCPGP funded project of **Supply Chain Resilience** is underway. A series of nine supply chain resilience seminars engaging public and private sector agencies was conducted from fall of 2022 through spring of 2023. A Decision-Making Playbook and Supply Chain Considerations for People with Disabilities Report are being developed. These tools and regional supply chain resilience concepts will be exercised in an upcoming series of tabletop exercises. Seminar summaries and completed products are available at <https://www.bayareauasi.org/supplychain>.

FY21 Spending Status

- Award Amount: \$945,818
- Amount Spent: \$251,359
- Amount Remaining: \$694,459

The FY22 RCPGP funded project of **Equitable Community Resilience** is underway. Each of the 14 UASI member jurisdictions are receiving technical assistance to complete a local roadmap to community resilience for an identified underserved community as well as to update or develop local plans. Additional community based trainings and exercises are planned within this project for 2024 – 2025.

FY22 Spending Status

- Award Amount: \$1,309,398
- Amount Spent: \$0
- Amount Remaining: \$1,309,398

The Bay Area UASI submitted an application for FY23 RCPGP funding to expand and continue efforts in Equitable Community Resilience. Funding awards have not been announced as of the date this report was prepared.



Bay Area UASI

Community Preparedness and Resilience National Priority Area Update

Meredith Terrell, Community Preparedness Analyst

Approval Authority Meeting

September 14, 2023

Item 04d





Community Preparedness and Resilience National Priority Area Update

Performance Period: September 2022 – May 2025

Award Amount: \$2,646,963

Accomplishments

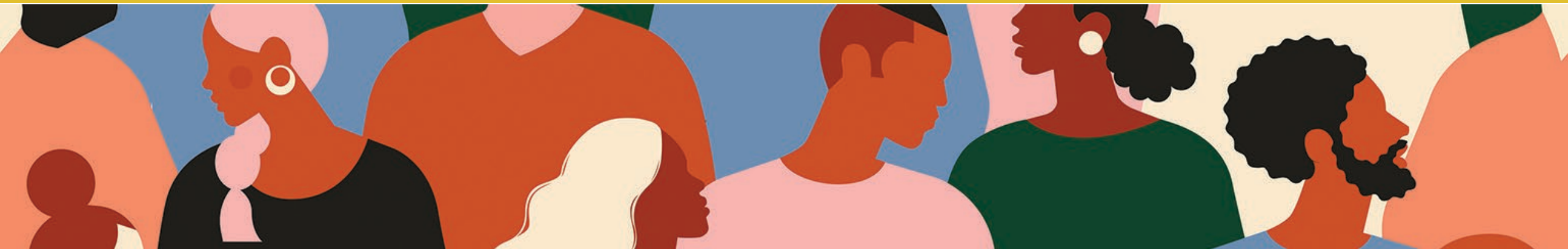
- Initiated Community Preparedness Focus Group
- Needs based discussion/survey jurisdictions and partners
- Sponsored National CERT Conference
- **Training BAFOS released:** STB, CERT, STEP, Preparedness Seminars
- FEB – SEPT delivered 21 courses to 618 community members

Spending Status/Progress Toward Goals

- Total Budget: \$2,646,963
- Total Allocated (PO issued): \$182,583
- Amount Planned: \$2,045,800
- Amount Remaining: \$418,580

Upcoming Activities

- **BAFO:** Community Exercises (Jurisdiction Based)
- **Equipment Purchase:** CERT Backpacks, School Emergency Kits, STB KITS





Bay Area UASI

Meredith Terrell

Community Preparedness Analyst

(415) 416-5110

Meredith.Terrell@sfgov.org



To: Bay Area UASI Approval Authority

From: Meredith Terrell, Community Preparedness Analyst

Date: September 14, 2023

Re: Item 4d: Grant Funded Program Updates – Community Preparedness and Resilience National Priority Area

Staff Recommendation:

Information only

Action or Discussion Item:

Discussion only

Background:

With the FY22 UASI award, the Bay Area UASI allocated **\$2,646,963** to the Community Preparedness and Resilience National Priority Area.

Community Resilience is one of thirty-two core capabilities established by FEMA and intended to assist in achieving the National Preparedness Goal. It falls within the mitigation mission area of the Goal to enable the recognition, understanding, communication of, and planning for risk, and empower individuals and communities to make informed risk management decisions necessary to adapt to, withstand, and quickly recover from future incidents.

Preliminary targets per the National Preparedness Goal for Community Resilience are to:

1. Maximize the coverage of the U.S. population that has a localized, risk-informed mitigation plan developed through partnerships across the entire community.
2. Empower individuals and communities to make informed decisions to facilitate actions necessary to adapt to, withstand, and quickly recover from future incidents.

Summary:

To foster a regional and locally customized approach to funded activities within the Community Preparedness and Resilience National Priority Area, the Bay Area UASI established a Community Preparedness Focus Group. This group meets quarterly to amplify community voices, advocate priority preparedness initiatives, and collaboratively customize activities that build community resilience. In addition to UASI member jurisdiction representatives, membership is open to all affiliated partners in the Bay Area UASI region engaged in community focused emergency planning, preparedness, and recovery efforts.

Focus Group members from each of the 14 UASI member jurisdictions identified priority equipment, training, and exercise activities necessary to build resilience within the Bay Area's

communities. With this input, the Bay Area UASI Management Team established a spending plan that includes the following:

Training opportunities:	42 offerings of Stop the Bleed 16 offerings of CERT Basic training (including non-english) 14 offerings of CERT Train the Trainer (including non-english) 16 offerings of CERT Teen trainings 140 offerings of Student Tools for Emergency Planning (STEP)
Equipment procurements:	420 CERT backpacks containing equipment 140 emergency kits for schools (serving 200 students per kit) 5,250 Stop the Bleed kits
Exercise opportunities:	14 customized CERT, Stop the Bleed, or community preparedness full scale exercises

In addition, the Bay Area UASI sponsored the National CERT Conference in San Mateo County in June 2023. The National Priority Area funds supported the CERT rodeo functional exercise and the following trainings:

- Emergency Management Instructor Certification
- Local Volunteer and Donations Management and Management of Spontaneous Volunteers in Disasters
- Continuity of Operations Planning for Nonprofits and Faith Based Organizations
- Incident Command Systems for Use in Nonprofit and NGO settings
- Organizational Disaster Preparedness Emergency Operations Plans for Essential Service Organizations
- Personal Preparedness for Nonprofit and Faith Based Organization Staff

Upcoming Activities

During Fall 2023, Bay Area UASI will engage a vendor to provide a customized CERT/ STB, or community preparedness focused full scale exercise to each of the 14 UASI member jurisdictions.

Spending Status/Progress Toward Goals

- Total Budget: \$2,646,963
- Total Allocated (PO issued): \$182,583
- Amount Planned: \$2,045,800
- Amount Remaining: \$418,580

Bay Area UASI

Cybersecurity National Priority Area Update

***Mikyung Kim-Molina, Communications and
Technologies Regional Project Manager***

*Approval Authority Meeting
September 14, 2023
Item 4e*





FY20 – Cyber Navigator Project

Performance Period: June 2022 – December 2023

Award Amount: \$1,550,625





FY21 – Regional Center of Cybersecurity Excellence

Performance Period: March 2023 – March 2024

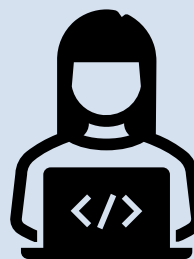
Award Amount: \$1,797,127



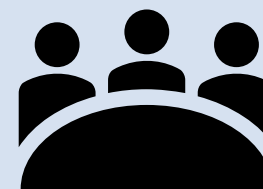
**RCCSE
Framework
Planning**



**Cyber
Equipment**



**Cybersecurity
Trainings**



**Regional
Cybersecurity
TTX**



FY22 – Cyber Emergency Response Training

Performance Period: November 2023 – March 2025

Award Amount: \$300,000

DESCRIPTION

- Parallel tracks for cyber and emergency management professionals to learn the principles of cyber emergency response. Includes hands-on mock cyber emergency exercise.

TARGET AUDIENCE

- Cyber and Emergency Management professionals.

LOCATION

- Two-day virtual online course led by live instructors.

CAPACITY

- Provide up to 10 cohorts for 20-25 students.



For questions contact:

Mikyung Kim-Molina

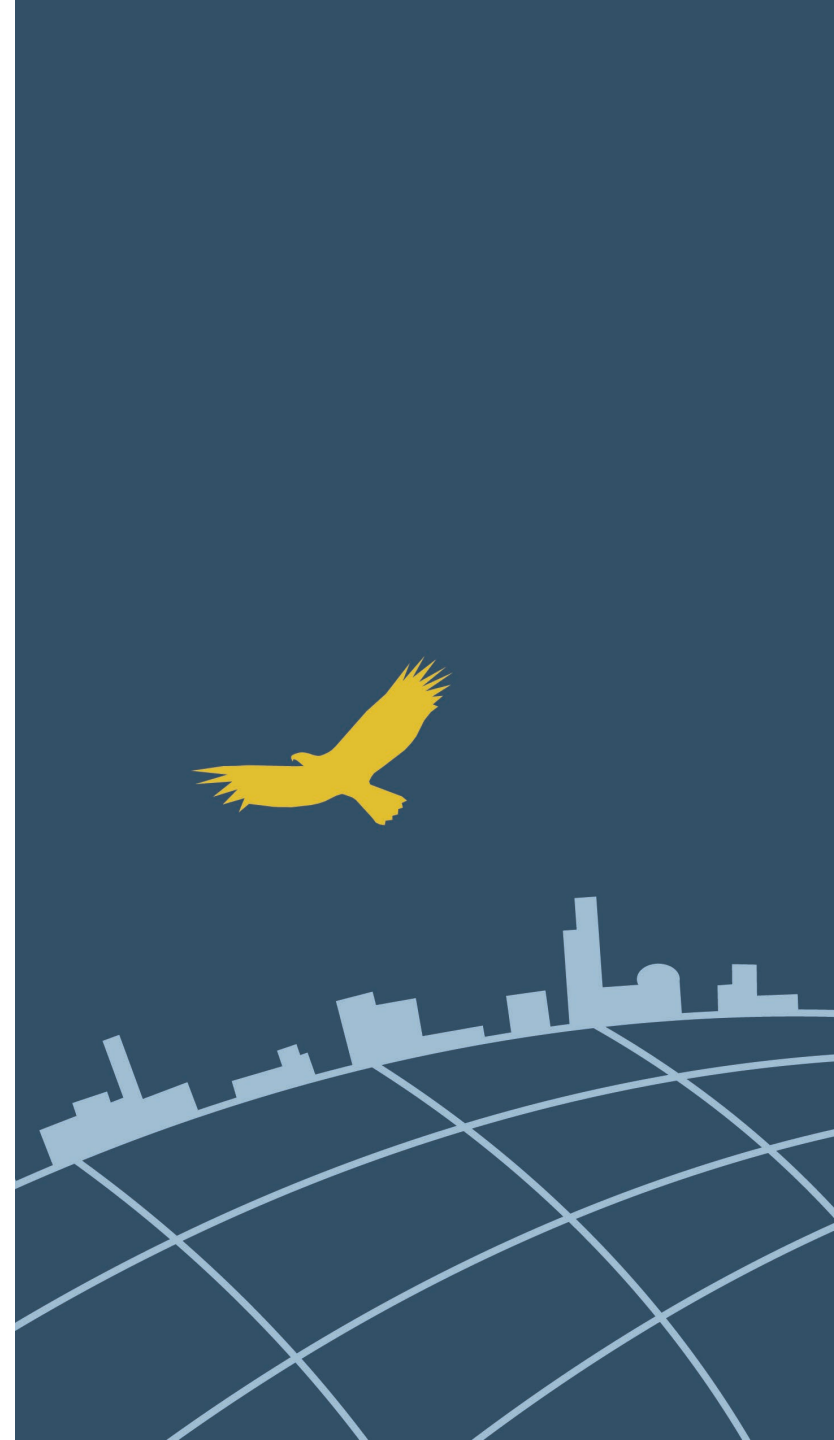
Communications and Technologies

Regional Project Manager

mikyung.kim-molina@sfgov.org

415-640-9987

Thank you.





To: Bay Area UASI Approval Authority

From: Mikyung Kim-Molina, Communications and Technologies Regional Project Manager

Date: September 14, 2023

Re: Item 4e: Grant Funded Program Updates – Cybersecurity National Priority Area

Staff Recommendation:

Information only

Action or Discussion Item:

Discussion only

Summary

The UASI grant has funded three cybersecurity National Priority Area (NPA) projects. The following is a summary of each of these projects.

CYBER NAVIGATOR	
Grant Year:	20 UASI
Performance Period:	June 2022 – December 2023
Amount Awarded:	\$1,550,625
Amount Expended to Date:	\$1,392,889
Current Balance:	\$157,736
Project Description: The Cyber Navigator project will develop a regional cyber governance structure and a multi-year strategy plan and create and/or update current cyber incident responses plans and technology recovery plans in accordance with the National Institute of Standards and Technology (NIST) Cybersecurity Framework. This project will also provide cyber-related elections security trainings, a best practices forum, and funding for identified equipment needs. Project Deliverables: • Developed a regional cyber governance structure that includes a charter, execution plan, and MOU. • Created and/or updated cyber incident response plans and technology recovery plans from local municipalities and made recommendations for improvement based on the NIST Cybersecurity Framework. • Created a multi-year regional cyber strategy report that includes mission, vision, values, objectives, outcomes, and a future cyber roadmap that is aligned with the THIRA/SPR.	

- Developed and delivered a series of multidisciplinary election cybersecurity trainings targeting IT professionals, elections workers, law enforcement, and community.
- Delivered over 20 cybersecurity professional certification trainings and awareness level trainings.
- Designed and developed a customizable election cybersecurity table-top exercise to be used by jurisdictions.
- Developed and delivered a cyber resilience symposium and best practices forum that included local, state, federal, and critical infrastructure partners.

REGIONAL CENTER OF CYBERSECURITY EXCELLENCE (RCCSE)

Grant Year:	21 UASI
Performance Period:	March 2023 – March 2024
Amount Awarded:	\$1,797,127
Amount Expended to Date:	\$41,234
Current Balance:	\$1,755,893

Project Description:

This project will develop capabilities for a regional cybersecurity center of excellence that will support multiple jurisdictions with processes, systems, information sharing and monitoring. Create policies and protocols for regional incident response and mutual aid, strengthen threat information sharing and reporting processes, and create training and exercise opportunities to test regional cyber capabilities.

Project Deliverables:

- Create a framework plan for developing the regional cybersecurity center of excellence.
- Allocate over \$1.2 million in cybersecurity equipment funding to UASI jurisdictions.
- Develop and deliver cybersecurity trainings.
- Design, develop and conduct a regional cybersecurity table-top exercise.

CYBER EMERGENCY RESPONSE TRAINING

Grant Year:	22 UASI
Performance Period:	November 2023 – March 2025
Amount Awarded:	\$300,000
Amount Expended to Date:	\$0
Current Balance:	\$300,000

Project Description:

The Cyber Emergency Response training will teach cyber and emergency management professionals the importance of having a cyber incident response plan and the importance of training staff on how to work together during a major cyber incident. It is through this unified effort that local government will be able to effectively respond, contain, eradicate, and recover from a cyberattack.

Project Deliverables:

- Develop and deliver up to 10 cohorts of training that will bridge the gap between cyber professionals and emergency management professionals when it comes to responding to a major cyber incident.



To: Bay Area UASI Approval Authority

From: Brian Rodrigues, Assistant Deputy Director, Northern California Regional Intelligence Center (NCRIC), Alison Yakabe, Lead Analyst, NCRIC Cybersecurity Team

Date: September 14, 2023

Re: Item 05: NCRIC Threat Briefing

Staff Recommendation:

None

Action or Discussion Items:

Discussion

Discussion:

NCRIC Lead Analyst Alison Yakabe will present a Cybersecurity threat briefing for the Bay Area UASI. Recent trends in cybersecurity will be discussed, as well as services offered by the NCRIC to support local agencies and other partners. NCRIC Assistant Deputy Director will present a briefing on Intelligence and Information Sharing as well as FirstWatch.



To: Bay Area UASI Approval Authority
From: Tristan Levardo, CFO
Date: September 14, 2023
Re: Item 6: FY2021 UASI Spending Report

Staff Recommendation:

Information only

Action or Discussion Item:

Discussion only

Summary

The sub-recipient performance period for FY2021 UASI grant is November 1, 2020 – December 31, 2021, with some projects being extended to 12/31/23. Management Team budget includes the Bay Area Training and Exercise Program.

Financial Information:

Jurisdiction	Budget	Spending	Spent %	Committed
Management Team	10,635,529	3,304,642	31%	7,330,887
National Projects – Management Team	2,973,847	1,919,339	65%	1,054,508
National Projects - Santa Clara County of Board Education	830,166	70,519	8%	759,647
National Projects - San Mateo County of Board Education	135,250	135,250	100%	
Alameda	1,007,400	690,405	69%	316,995
Carmel by the sea	175,000			175,000
Contra Costa	366,106	364,249	99%	1,857

East Bay Regional Park	142,660			142,660
Fremont Fire	14,408	14,363	100%	45
Livermore-Pleasanton	120,000	111,533	93%	8,467
Marin	182,043	181,886	100%	157
Monterey	176,196	176,196	100%	
NCRIC	7,245,241	5,569,932	77%	1,675,309
Novato	68,330	66,807	98%	1,523
Oakland	1,050,000	871,932	83%	178,068
Petaluma	19,845	19,845	100%	
San Francisco	3,217,601	1,735,832	54%	1,481,769
San Jose	1,898,398	496,288	26%	1,402,110
San Mateo	863,389	809,427	94%	53,962
City of Santa Clara	150,000			150,000
Santa Clara	631,666	166,606	26%	465,060
City of Santa Cruz	109,031	85,523	78%	23,508
Solano	207,573	193,189	93%	14,384
Sonoma	70,000	70,000	100%	
South San Francisco Fire	80,647	19,969	25%	60,678
Sunnyvale	192,174			192,174
Total	32,562,500	17,073,732	52%	15,488,768

SPENT %

